

The Interpretation of a Thing  
– how Law can impact on  
Nursing Practice  
ANZICS & ACCCN Intensive  
Care ASM

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Starr

Adelaide

11<sup>th</sup> & 12<sup>th</sup> October 2018

The law itself  
is evolving  
however a  
familiar  
framework  
remains in  
Regulating  
Practice

- Regulation
- Acts
- Common Law
- Standards from : Registration bodies v National Associations v local service providers
- Civil Law
- Criminal Law
- Coronial *Law*
- Regulatory *Law*

# How Can the law Impact on Nursing Practice

- Contemporary issues impacting on the health arena underpin and impact on nursing actions and nurses conduct affecting patient care and public trust:
- Changing times – privacy and electronic records and social media
- Culture in nursing and in health care – fatigue, increased demands, skill of the work force
- Public image of health professionals – trust
- Changes in practice – turf wars
- Diminishing collegiality – bullying
- Forgetting the basics – 101 documentation

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# NEW SCANDAL AS REVELATIONS ON OAKDEN HORRORS PILE UP

### SHERADYN HOLDERHEAD

A PATIENT with Parkinson's disease was beaten by another resident at the Oakden nursing home at least 13 times between December and March and did not receive recorded medical care, new documents reveal.

The papers, released by a federal agency which audited the home at the centre of an abuse scandal, show the man was "punched on the face and head on five different occasions and sustained three wounds".

The incident was among a list of alarming cases involving eight patients the Aged Care Quality Agency determined did not receive proper clinical care over the past year.

The agency's unannounced audit in March found the facility failed to meet 15 of the 44 standards, which led to sanctions on its operation. Follow-

up audits conducted earlier this month show that home, which the State Government plans to close, still did not meet these standards.

Also among the 1900 pages of documents kept secret until this week are revelations that staff continued to use pelvic restraints to protect patients from falls. SA Chief Psychiatrist Aaron Groves' scathing report into the facility,

# ASSAULTS, BRUISES AND INFECTIONS: A CATALOGUE OF FAILS

A MAN with Parkinson's was involved in 16 incidents between December 17 last year and March, but not all were recorded. Clinical documents did not always say if the medical officer was informed, including when the man was assaulted. He also had an untreated nail fungal infection. UNRAFF tried to insert a male catheter into a female dementia patient for two hours while she was "screaming out in pain". The same woman was also fed while drowsy, leading to her choking and having to be hospitalised.

# WOMAN WITH CHRONIC SCHIZOPHRENIA, WHO WAS BEATEN BY ANOTHER RESIDENT, DID NOT RECEIVE PROPER CARE

A DEMENTIA patient was observed in March "distressed and crying". She had been assessed as suffering significant pain in 2015 but had no follow-up assessments. She also had a hemibruise on her inner thigh.

# CLINICAL INCIDENTS AT OAKDEN

Category	Count
26	26
27	27
28	28
29	29
30	30
31	31
32	32
33	33
34	34
35	35
36	36
37	37
38	38
39	39
40	40
41	41
42	42
43	43
44	44
45	45

# RELEASING MONTHLY STATEMENTS UNDER RESTRAINTS TO FALLS WAS "CONTRARY TO MODERN MANAGEMENT"

and could increase the likelihood of subsequent falls. The March audit report notes the Oakden home did not have effective systems in place to ensure patients received appropriate clinical care.

# "MEDICAL OFFICERS ARE NOT ALWAYS INFORMED OF PATIENTS' DECLINE IN HEALTH STATUS"

Medical officers are not always informed of patients' decline in health status, released last month, stated using restraints to stop falls was "contrary to modern management" and could increase the likelihood of subsequent falls.

# THE MARCH AUDIT REPORT NOTES THE OAKDEN HOME DID NOT HAVE EFFECTIVE SYSTEMS IN PLACE TO ENSURE PATIENTS RECEIVED APPROPRIATE CLINICAL CARE

Medical officers are not always informed of patients' decline in health status, released last month, stated using restraints to stop falls was "contrary to modern management" and could increase the likelihood of subsequent falls.

# CLINICAL INCIDENTS AT OAKDEN

26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45

# NURSE WHO STOLE FROM PATIENTS COPIES LIFE BAN

### EXCLUSIVE ANDREW DOWDELL

A HILARITOUS nurse has been banned for life after stealing money from two hospital patients, including a dying woman, forging registration certificates and injecting patients with drugs against their wishes.

Danielle Jones committed professional misconduct over almost four years to 2015 in what the South Australian Health Practitioners Tribunal described as "a grave departure" from expected nursing standards.

And in a damning judgment, the tribunal found Jones had shown "no remorse or insight" into her flagrant dishonesty, forgery of documents and the flouting of conditions on her licence.

"She clearly is not a fit and proper person to be registered," said tribunal president Michael Ardlie.

"By her lack of participation in these proceedings and in not providing any explanation for what should be regarded as a serious conduct,

# RESPECTED. THE QUEEN ELIZABETH HOSPITAL.

(Jones) was clearly someone who had shown absolutely no all and exhibited no demonstration of remorse."

The tribunal has banned Jones from working in any capacity within the medical industry, after receiving information that she had been trying to qualify as a paramedic. The most serious incidents involved the theft of cash from two female patients at the Queen Elizabeth Hospital in Adelaide in April 2013.

Jones was caught red-handed stealing \$700 from the wallet of a patient after she stole \$20 from the purse of a seriously-ill woman, who died several weeks later.

The tribunal took action against Jones over repeated complaints of professional misconduct between 2011 and 2015. When working at Adelaide Hospital as a student nurse in August 2011, she injected a patient with blood-thinning drugs against specific directions and led that a senior nurse had supervised her.

After changing her version of events several times, Jones finally admitted she had injected the patient against specific warnings that student nurses could only do so under strict supervision. After a formal warning, Jones again committed the same offence at Royal Adelaide Hospital in May 2012, by giving a patient a profan, then forging the initials of a senior nurse on the patient's medical chart.

Jones tried to blame the son of the patient, who died 20 days after being admitted to the hospital.

While working at the Queen Elizabeth Hospital, Jones committed a grave against her licence conditions by injecting a patient with the sedative midazolam in March 2013.

The final offence occurred in early 2015, when Jones applied for nursing work in Wollaton, and falsely claimed that she had never been suspended or been subject to restrictions on her accreditation.

In permanently barring Jones from working in any capacity, Mr Ardlie said the tribunal was acting in the public interest.

"It is further noted that the terms of the orders are expanded to include ambulance services as there is some indication that Jones was attempting to qualify as a paramedic," he said.

Jones did not attend on the tribunal's hearings or respond to the allegations was found to have very grave departures from expected nursing standards.

# SPYING CHIRO. PETER WAYNE SNOODGRASS CAN NOW BE IDENTIFIED AFTER A SUPPRESSION ORDER WAS LIFTED.

more than has been determined by the prosecution at this particular time.

Outside court, one of Snodgrass' victims said his crimes had a devastating impact on one entire family.

Her mother and sister were also victims of Snodgrass. "It has turned my sister's life upside down, my mother's life upside down," she said. "It has impacted just about everything in our lives."

"At first we didn't believe it because we had been going there for well over 10 years until we were contacted [by the police] and then became a reality. It's absolutely disgusting and now to treat people in the future makes it very hard. "He deserves to never grace these again [lands] his name needs to be out there so people know and he can't do anything."

# DOCTORS & NURSES WHO KILL

Medical professionals are some of the most trusted and caring people in our community. But not all of them prefer to heal others.

Dr Death

Ballina granny killer

Britain's worst serial killer

Angel of death

Doctors & Nurses Who Kill

Doctors & Nurses Who Kill

Doctors & Nurses Who Kill

Doctors & Nurses Who Kill

Doctors & Nurses Who Kill

Doctors & Nurses Who Kill

# SEX-CHARGE CHIRO UNMASKED

### MEAGAN DILLON COURT REPORTER

A CHIROPODIST who admitted secretly filming hundreds of women, including young girls and children - while they were getting pedicures at his practice - has been unmasked.

The 50-year-old has pleaded guilty to more than 200 charges stemming from the use of hidden cameras in his pedicure parlour, breaching the number of charges to 200. Judge March was yesterday told one more victim had come forward.

The court was told that the Director of Public Prosecutions will consider whether the case should be sent to the Supreme Court given Snodgrass may be "incapable of controlling his obsessive practices".

A decision about whether the case will stay in the District Court or go to the Supreme Court will be made in June, a forensic psychologist said.

The media officer for the prosecution said Snodgrass had made "explicit admissions" to the offending as well as identifying himself as a sex addict.

"He described it as the kind of thing that a sex addict would do," he said.

Snodgrass was found to have very grave departures from expected nursing standards.

# HYALLA WINS MAJOR AUSTRALIAN STEEL CONTRACT

The Federal Government has come about due to stricter government controls on the production of steel products.

# ABUSIVE FORMER SCOUT CHIEF BANNED AS NURSE

A NURSE and former Scout leader convicted of grooming and sexually assaulting a teenage boy has been banned from the medical profession.

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# SINISTER DISCOVERY AMONG DUMPED ROADSIDE RUBBISH

Affairs, which oversees the tourism ministry, said the decree would now have to be made law. Tourists currently

# VISA-FREE ENTRY TO INDONESIA IN PIPELINE

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DN at FMC took video of distressed woman in hospital and

in on her facebook page  
it even trying to preserve  
and identify of the patient

er other 'selfie' pictures of  
with patients on her face

book page



# Documentation – who wrote that?

- Policy
- Contractual obligation
- Standard of practice
- Inquest into the Death of Stephen Herzceg SA Coroners Court 2017



# Inquest into the Death of Sheila Heims 2015

- 79 year old woman living in supported accommodation
- Numerous health issues
- Dr Kosky prescribed very high doses of morphine and midazolam
- Ms Heims had limited symptoms to support this
- Dr Kosky made only 4 entries in the case notes, despite producing evidence he visited her 54 times
- Dr Kosky incensed when nursing staff withheld doses of the drug

# Breach of Professional Boundaries and Privacy

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Dr Shah married to SLC – volatile relationship

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Separated by mid August 2012

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SLC had cancer and was undergoing treatment at Nambour General Hospital where Shah also practised

---

SLC concerned Shah was accessing her notes and interfering with her treatment

---

Shah said 'I am your husband..I can check anything I want..'

---

SLC left Shah and moved to Brisbane – commenced treatment under Dr Baume at Royal Brisbane Women's Hospital

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25<sup>th</sup> Sept whilst undergoing chemotherapy Shah showed up with flowers



# Inquest into the death of Stephen Herczeg

- Mr Stephen Herczeg was 72 years of age at the time of his death on 19 September 2016. He died at The Queen Elizabeth Hospital in very unusual circumstances. An autopsy was carried out by Dr Stephen Wills of Forensic Science South Australia and he produced a post-mortem report<sup>1</sup> giving the cause of death as: 'Ia Bilateral pneumothoraces and pneumoperitoneum Ib Insufflation of the bladder with rupture II Chronic obstructive pulmonary disease'
- Clearly the most pressing issue at this Inquest was to answer the question, how the oxygen supply came to be connected to Mr Herczeg's catheter?

peeled bananas and pre-cooked eggs - genius time-savers or stupidity?

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10 NEWS

# Attacked in bed — left to die

ANDREW HOUGH

A GRANDMOTHER lay dying in her Adelaide nursing home bed for up to three hours after staff failed to realise she had been attacked by a fellow resident, an inquest has heard. Dorothy Baum, 93, was bludgeoned with a plastic-covered chain containing metal magnets at St Basil's Aegean Village, Christie Downs, in the early hours of May 30, 2012. Mrs Baum, who was bedridden and receiving palliative care, died in the Flinders Medi-

cal Centre the next day from horrific injuries allegedly inflicted by another cognitively-impaired resident.

She suffered such deep lacerations to her body it exposed her muscle and bones, the Coroners Court heard yesterday.

But she lay in a pool of blood — which also splattered around her room, near a nurse's station — for up to three hours before the alarm was raised amid initial suspicions the injuries were "self-inflicted".

Coroner Mark Johns heard that checks should occur every



Rozalia Setalo Dorothy Baum

hour at the southern suburbs facility.

While no one witnessed the attack, another female resident, Rozalia Setalo, 85, was investigated for Mrs Baum's murder and the aggravated assaults of two other residents and a carer the night before.

No charges were ever laid against the Hungarian-born pensioner as authorities found that securing a conviction was difficult.

Opening the inquest yesterday, counsel assisting the coroner, Amy Cacas told the court that a day before Mrs Baum's attack, Alzheimer's suffering Mrs Setalo had lashed out at three other people.

Shortly after 2am on May 29, Mrs Setalo was found wandering the corridor with another resident, Denise Otis, before she lashed out with her

walking frame before throwing the chain, cups and plates.

She then attacked nursing staff, who were forced to lock themselves in an office, before she was detained by police and taken to hospital.

Her care home records revealed she had the deluded belief that unknown people were "trying to kill her" while she had a "significant history of agitation".

Despite being deemed a "risk" to other home residents, Mrs Setalo was returned to the unsecured wing after being

discharged from hospital earlier that day.

The inquest heard the delay in conducting the hearing was because police, and the state's deputy director of public prosecutions, Ian Press SC, took more than 3½ years to drop the case against Mrs Setalo, who died last July.

Outside court, Mrs Baum's grandson, Kym Martin, 44, of Christies Beach, paid tribute to his "loving and caring nana".

"I hope the inquest prevents something like this from happening again," he said.



## Homes clients to recoup deposits

RENATO CASTELLO

HOMESTEAD Homes customers at risk of losing deposits as a result of the company's collapse will be able to recoup their money through the State Government.

Treasurer Tom Koutsantis has revealed to The Advertiser that the Government offer to pay the deposit for of the 28 customers v

# The Need to develop a forensic lens

- 1999 Inquest into the death of William Hester
- 2018 Inquest into the death of Mavis Baum

# Similarities

## **Inquest into the death of William Hester**

- No observations taken
- Event not documented
- Police not notified
- No recognition, collection or preservation of evidence
- No protection of the crime scene
- Failure to appreciate the case had gone from palliative care to crime scene
- no evidence collection

## **Inquest into the death of Mavis Baum 2018**

- No preservation crime scenen
- Failure to identify cause of injury
- Poor documentation
- Inaccurate account of the incident
- Failure to alert police

# Inquest into the death of Christopher Hammett

- **Findings required by s45**
- Pursuant to section 45(2) of the *Coroners Act 2003* I find as follows;
- A. the deceased person is Christopher Hammett
- B. Christopher Hammett died as a result of a series of errors albeit lack of care on the part of the medical and nursing staff caring for him when he was a post operative patient at the Pacific Private Hospital
- C. Christopher Hammett died at 3:51am on the 23 April 2005
- D. Christopher Hammett died at the Gold Coast Hospital, Southport, Queensland
- E. Christopher Hammett's death was caused by aspiration pneumonia due to, or as a consequence of, coronary atherosclerosis, following, an elective operation at Pacific Private Hospital on the Gold Coast which was performed on the 22 April 2005.
-

# Inquest into the death of Judith McNaught

- Mrs McNaught was a fit 69 yr old woman
- 1<sup>st</sup> June underwent a laparoscopic cholecystectomy performed at the Rockhampton Base Hospital (the hospital).
- developed a post-operative complication, namely a bile leak causing generalised peritonitis.
- returned to the operating theatre on 3 and 5 June 2010
- passed away on 6 June 2010.
- proximate cause of death was considered to be septic shock as a consequence of biliary peritonitis following the laparoscopic cholecystectomy

# Loss of chance for medical review

- **Inquest into the Death of Robert Atkins (2018)**
  - The evidence disclosed multiple occasions on which nursing staff failed to escalate care in accordance with the established hospital escalation pathway protocols. These failures removed real opportunities for interventions, any one of which could have potentially have changed the ultimate outcome for Mr Atkins and his family.
- **Inquest into the Death of Graeme Barry Gulliver (2014)**
  - KB transferred obs to ADDS chart and **noted that they met the MET call criteria** but as she had spoken to MO **already thought she had taken appropriate action**
- **Inquest into the Death of Judith McNight**
  - **11am obs clearly signs of deteriorating patient** – BP & Oxygen Sats fallen – resps increase no pulse recorded MEWS 3 – policy this was level call MO – **this didn't happen**

# Reluctance to Call Medical staff

- **Inquest into the Death of John William Ryan (2010)**

It was acknowledged that nurses are reluctant to call doctors overnight for fear of getting an aggressive response.

- **Inquest into the Death of Robert Atkins (2018)**

‘..... namely that a culture existed at the FMC which discouraged nursing staff from contacting or ‘bothering’ doctors unless an issue was deemed to be ‘quite significant’.

I can only say that if a such culture exists within the hospital, the effect of which leads to nursing staff ignoring mandatory protocols that are put in place to protect patient safety, it is an alarming state of affairs and something about which the hospital should be proactive

- **HCCC v BANKS BOYCE GOSSIP HINCHCLIFFE SHARP [2011] NSWNPSC 3 (18 October 2011)**

- Only two doctors in the town – called at night ONLY in absolute emergencies

- RN Cameron evidence that if A had been transferred to hospital they would have sent him back for MO review in the home the next day



# Lack of Knowledge and Skill

- **Inquest into the Death of Patricia Walton (2010)**

I find that, contrary to Ms Conroy's testimony, the nurses were ill-equipped to deal with the challenges posed by Mrs Walton's deteriorating condition that evening. My finding on this topic is informed by evidence which I have heard and accept from several of the expert witnesses who have contributed to this Inquest.

- **Inquest into the Death of Robert Atkins (2018)**

- My overall impression was that these well-meaning nurses were oblivious to the very real risks associated with repeated doses of opioids in a patient and oblivious to the fact that the 1am observations were signs of a deteriorating patient which needed investigation.
- At the other end of the scale, I find that they did not have sufficient knowledge, skill and/or experience to be charged with the responsibility of monitoring a patient who was receiving such high levels of opioid medications and that there was a failure to apply the mandated escalation pathway protocols.

# Absence of Written Directions

- **Inquest into the Death of John William Ryan**

The absence of written directions or appropriate guidelines concerning what to do in the event of failure of the intravenous line, when to commence alternative opioid medications and what frequency of observations were required thereafter, meant that Mr Ryan was vulnerable to the judgment of relatively junior nurses who were caring for him;

- **Inquest into the Death of Robert Atkins**

No oral and/or written directions were given to nursing staff regarding sedation scores and/or the frequency of observations post administration of the oxycodone.

- I also have regard to the fact that the nursing staff did not have the benefit of clear written directions or guidelines from the medical doctors as to minimum intervals between doses and/or things to watch out for (eg drowsiness) and factors which might indicate the onset of respiratory depression. One would expect that nurses who are given the responsibility to care for such patients have the requisite knowledge, but the absence of clear directions compounded the whole situation.

# Policy – protocol Issues

- **Inquest into the Death of Patricia Walton (2010)**
- I am mindful that the value of such documents [policies and protocols] is limited by the extent to which doctors and nurses are familiar with them as well as their capacity to implement them.
- **Inquest into the Death of Robert Atkins (2018)**
  - [nurse] unaware of any such policy being in place at the FMC at the relevant time or as at the date of giving evidence. [correct dose interval being 1 hour] As to the time intervals between opioid doses, RN Moreton confirmed that she was unaware of any policy change at the FMC which required a one hour interval between doses. Given the changes that have been implemented by the FMC in this regard it was disconcerting that a nurse would still administer a second opioid dose after 30 minutes.
- **Inquest into the Death of Graeme Barry Gulliver (2014)**
- **Failure to embed correct utilisation of ADDS tool** in workplace culture led to delay in identifying severity of pts condition
- **Inquest into the Death of Peter James McBride (2018)**
- The decision to rest him in bed pending physiotherapy review in conformity with what was wrongly thought to be a policy to that effect. There was no such policy. The result was to condemn Mr McBride to muscle weakness that would see him likely bedridden for the rest of his life. This was quite unnecessary and produced the immobility that, together with poor basic pressure area care management, resulted in the sacral ulcer.
- Clearly much work has been put into the development of policy and procedure in this area - there is no point in recommending further work in that category. Competent execution of the task by nursing staff is all that is required.

# Failure to Follow Protocols

- Protocols are put in place for the purpose of patient safety. It is a **basic nursing task to accurately record all observations of vital signs** on the RaDAR chart. All observations **must be documented** and, if they fall within the relevant criteria, the escalation pathways **must be applied**. If such protocols are ignored patient safety is potentially compromised. **That is an unacceptable state of affairs**. It is unacceptable because such failures create a very real risk that a deteriorating patient may be undetected. **Put another way, a failure to observe the protocols creates the very risks that the protocols are designed to prevent.** (Basheer J Deputy Coroner. **Inquest into the Death of Stephen Atkins 2018**)
- **Inquest into the Death of Graeme Barry Gulliver (2014)**
- Staff failed to identify the clinical indicators of Mr Gs' condition in a timely manner
- Despite availability of ADDS tool that would have facilitated both recognition and severity of his condition and prompted appropriate response
- **Unclear whether nurses had the skills and knowledge to recognise deterioration in patients condition OR if they were unfamiliar or unaware of the tool and how to use it**

# Failure to Document

- **Inquest into the Death of Robert Atkins (2018)**
- In particular, I have regard to the fact that at 4:30am, neither the initial oxygen saturation reading of 90% nor the reading after 2L/min oxygen was applied, were recorded on the RaDAR chart. **These omissions removed critical information from Dr Marantos in a chart which is regularly used by clinicians as a visual diagnostic tool. It is not unreasonable for registrars and other medical staff to assume that the RaDAR chart has been accurately completed by nursing staff.**
- **There can be no excuse for nurses not to accurately record observations of all vital signs on the RaDAR observation chart. It is a basic task. It requires only diligence and accuracy.**

- **Inquest into the Death of Graeme Barry Gulliver (2014)**
- RN KB again triaged Mr G as cat 4 despite ambulance officers reporting that he had been coughing up blood – **she did not record this in the notes**
- 1am obs taken by KB would have- **if she had completed an Adult Deterioration Detection Tool (ADDT)** – indicated need for MET call
- **Inquest into the Death of Peter James McBride (2018)**
- The patient care plan for Mr McBride was not punctiliously completed in that entries are meant to be made for each shift and this did not occur.
- as I have mentioned above, have necessitated the commencement of the wound chart and management thereafter, but this was not done. It should also have precipitated the introduction of an active (dynamic) pressure mattress and chair cushion. That was not done either. The patient care plan should have been updated to record the need for one to two hourly position changes with careful manual handling. This was not done either

# Value of Progress notes

- Inquest into the Death of Judith McKnight
- It was apparent during the Inquest that although detailed nursing progress notes were made, the notes were not always read (for example even by the senior consultant and Dr Marantos). It raises the question of the purpose of such notes. So far as the nurses are concerned it appears that greater reliance was placed on the contents of a Handover Sheet in order to obtain information about the ward patients. These sheets are prepared by the nursing shift co-ordinator and their contents are largely determined by the subjective assessment of the case notes and other information. (Basheer j at 14.15 Inquest into the Death of Robert Atkins 2018)
  - **A Handover Sheet is no substitute for a careful reading of the progress notes from a previous shift. Patient safety must be the primary consideration; and**
  - **If, as some witnesses suggested, time constraints prevent a reading of the notes this is a resource issue that needs to be urgently addressed by the hospital.**

# Recommendations of Education

- **Inquest into the Death of Patricia Walton (2010)**
- That the Medical Board of Australia, the Australian Medical Association, the Australian Medical Council, the Australian College of Nursing and Australian Nursing Schools attempt to raise awareness amongst medical practitioners and nurses about the inherent risks of post operative respiratory depression occurring in obese patients in particular, who may or may not have a diagnosis of sleep apnoea and who are receiving, or have received, opioid analgesia;
- **Inquest into the Death of Robert Atkins (2018)**
- In relation to the training of nursing staff, the FMC and any nursing body which is responsible for maintaining nursing standards and training should carefully review these findings and, if necessary, implement changes to their curriculums.



- **Inquest into the Death of Graeme Barry Gulliver (2014)**
- Clear that nurses being the health professional in close contact with the patient **must have skills to recognise physical deterioration** in their patients
- Nurses must also **have the knowledge – and resources** – to make appropriate and timely responses to the deteriorating patient
- However, equally important is a **workplace culture** that has embedded within it effective systems and processes for the communication and actioning of responses to the deteriorating patient

# Action needed

- Some initiatives initiated but still not followed
- the 2017 audit report identified that 10% of the audited patients were identified *as having a failed escalation of care*. Significantly, the most common action missing was the documented RN or Shift Coordinator Review of the patient following the abnormal observation, an action that was also missing in Mr Atkins' case.
- It is further noted that *increasing the frequency of observations as a response to an abnormal finding was only observed in 45% of the patients who met the criteria for escalation of care*.
- **At the end of the day the success of any set of protocols is entirely dependent on the diligence and competency of those who are required to apply them.** (Basheer J. Inquest into the Death of Robert Atkins 2018)

**Retirement**  
**NEXT EXIT**



# Final Words.....

- At the end of the day the medical and nursing staff of public hospitals are the people in whom the South Australian public place their trust. Nursing staff play a particularly important role because they are the eyes and ears of the ward. The nurses are the ones who see and speak with patients throughout the day and night. **With the appropriate level of knowledge, training and experience they are well placed to make observations that can save a life. The importance of their role and skills cannot be overstated, but they must be supported and appropriately trained to competently discharge that role.** (Basheer J. Inquest into the Death of Robert Atkins 2018)
- Our challenge : what changes can we make individually and collectively to prevent further examples of failure to manage the deteriorating patient? How can we improve the practice of basic knowledge and skill levels across the disciplines?